



## PRELIMINARY AGENDA

### Good governance session

**Date:** Saturday, November 14, 2015  
**Breakfast:** 8:00 – 9:00 a.m.  
**Meeting Time:** 9:00 a.m. – 3:30 p.m.  
**Location:** Sheraton Centre Toronto Hotel  
 123 Queen Street West, Toronto, ON M5H 2M9

**Facilitators:** Anne Corbett, Senior Partner, Borden Ladner Gervais  
 James MacKay, Managing Partner, Berkeley Consulting Group

7:00 a.m.	<b>Higher Education Summit &amp; CCBE registration opens</b>
8:00 a.m. to 9:00 a.m.	<b>Breakfast</b>
9:00 a.m. to 9:05 a.m.	<b>Opening remarks (<i>Linda Franklin, President and CEO, Colleges Ontario</i>)</b>
9:00 a.m. to 9:45 a.m.	<ol style="list-style-type: none"> <li>1. <b>Introductions and Overview of the Day (<i>Jim</i>)</b></li> <li>2. <b>The College as a Corporation</b>—what is the same as other not for profits and what is different? (<i>Anne</i>)                             <ul style="list-style-type: none"> <li>– Governing legislation</li> <li>– Board composition</li> <li>– Policy directives and policy frameworks</li> </ul> </li> <li>3. <b>Governance Framework</b>—what is Governance and why does it matter? Include discussions of principles of transparency and accountability (<i>Anne</i>)</li> </ol>
9:45 a.m. to 10:15 a.m.	4. <b>Modes of Governance, Governance vs Management and the Role of the Board</b> (including board leadership and relationships with management) ( <i>Jim</i> )
10:15 a.m. – 10:30 a.m.	<b>Break</b>



10:30 a.m. to 11:00 a.m.	5. <b>Table Discussion and Break:</b> Scenario Discussion: “Is this a question for the Board?” <i>(Jim)</i>
11:00 a.m. to 12:00 p.m.	6. <b>Role of Board</b> (continued from item 4) <i>(Jim)</i>
12:00 p.m. to 12:45 p.m.	<b>Lunch</b>
12:45 p.m. to 1:30 p.m.	7. <b>Effective Governance</b> —meetings and committees <i>(Anne)</i>
1:30 p.m. to 3:25 p.m.	8. <b>Case scenarios.</b> Delegates will be given various mock scenarios for discussion and take up. A panel, comprised of college board chairs and presidents, will also be invited to give their feedback on the scenarios. <i>(Jim)</i>
3:25 p.m. to 3:30 p.m.	<b>Closing remarks</b>

